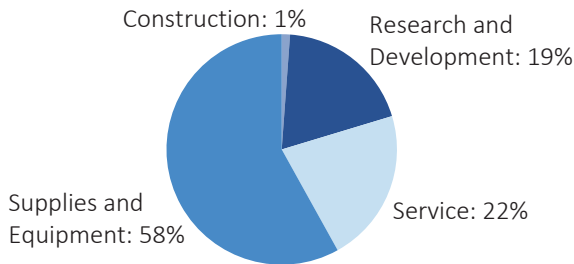


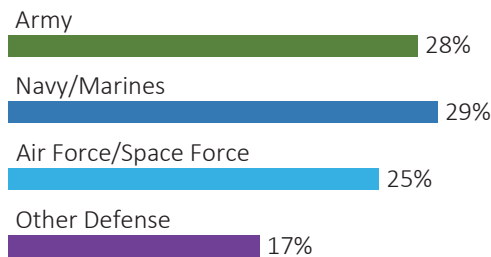
MASSACHUSETTS

| | | | | | | | |
|-------------------------|-------------------|--------------------------------|--------------|----------------------------|--------------------------|----------------------------|----------------------------|
| #9 | #18 | 2.8% | \$2,400 | #8 | #4 | #32 | #33 |
| \$16.8 B SPENT IN STATE | 2.3% OF STATE GDP | OF TOTAL U.S. DEFENSE SPENDING | PER RESIDENT | \$15.0 B CONTRACT SPENDING | \$530.2 M GRANT SPENDING | \$1.3 B PERSONNEL SPENDING | 22,205 NUMBER OF PERSONNEL |
| DEFENSE CONTRACTS | | | | | | | |

By Type



By Service



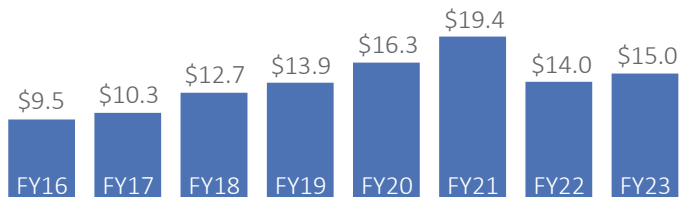
Top Defense Contractors

(M = millions, B = billions)

| | |
|--|-----------|
| RTX Corporation | \$5.1 B |
| General Electric | \$2.0 B |
| Massachusetts Institute of Technology | \$1.4 B |
| Noble Supply & Logistics, LLC | \$921.4 M |
| General Dynamics | \$806.4 M |
| MITRE | \$503.1 M |
| Charles Stark Draper Laboratory, Inc. | \$478.2 M |
| Odyssey Systems Consulting Group, Ltd. | \$247.9 M |
| L3Harris Technologies | \$178.9 M |
| QinetiQ Group, PLC | \$158.6 M |

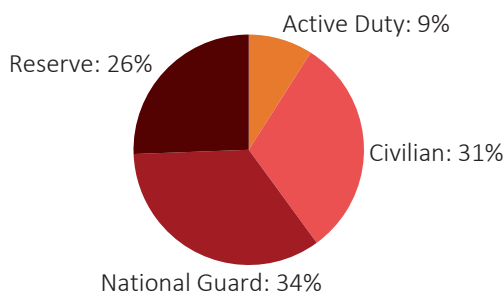
Contract Awards Performed

(By Fiscal Year, billions)

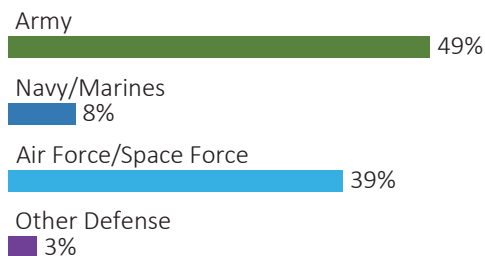


DEFENSE PERSONNEL

Allocations, By Type



Allocations, By Service



\$1.3 BILLION
TOTAL PAYROLL

22,205
TOTAL PERSONNEL

Top Defense Personnel Locations

| County | Active Duty | Civilian | National Guard | Reserve | Total |
|------------|-------------|----------|----------------|---------|-------|
| Middlesex | 1,181 | 4,732 | 2,052 | 1,801 | 9,766 |
| Hampden | 152 | 1,002 | 1,732 | 2,683 | 5,569 |
| Barnstable | 42 | 393 | 1,833 | 0 | 2,268 |
| Suffolk | 458 | 299 | 82 | 201 | 1,040 |
| Plymouth | 16 | 41 | 428 | 334 | 819 |
| Bristol | 12 | 57 | 407 | 268 | 744 |
| Worcester | 35 | 87 | 438 | 112 | 672 |
| Norfolk | 20 | 43 | 246 | 238 | 547 |
| Essex | 28 | 124 | 321 | 31 | 504 |
| Berkshire | 13 | 67 | 21 | 0 | 101 |

MASSACHUSETTS

FISCAL YEAR 2023



TOP DEFENSE CONTRACT SPENDING LOCATIONS

(M = millions, B = billions)

Middlesex
\$7.3 B

Essex
\$4.6 B

Suffolk
\$1.3 B

Bristol
\$454.5 M

Berkshire
\$374.8 M

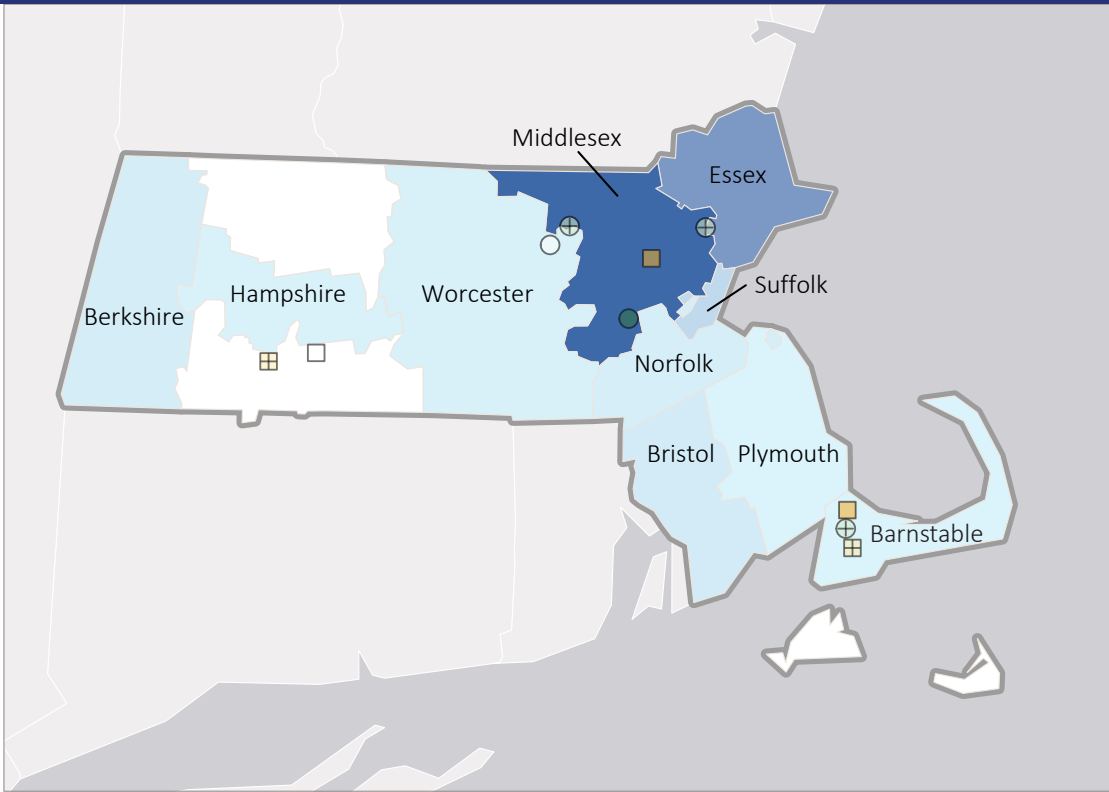
Norfolk
\$328.4 M

Worcester
\$224.1 M

Hampshire
\$173.1 M

Plymouth
\$91.0 M

Barnstable
\$77.7 M



TOP DEFENSE PERSONNEL SPENDING LOCATIONS

(M = millions)

Middlesex
\$742.3 M

Hampden
\$204.2 M

Barnstable
\$106.8 M

Suffolk
\$89.8 M

Essex
\$24.9 M

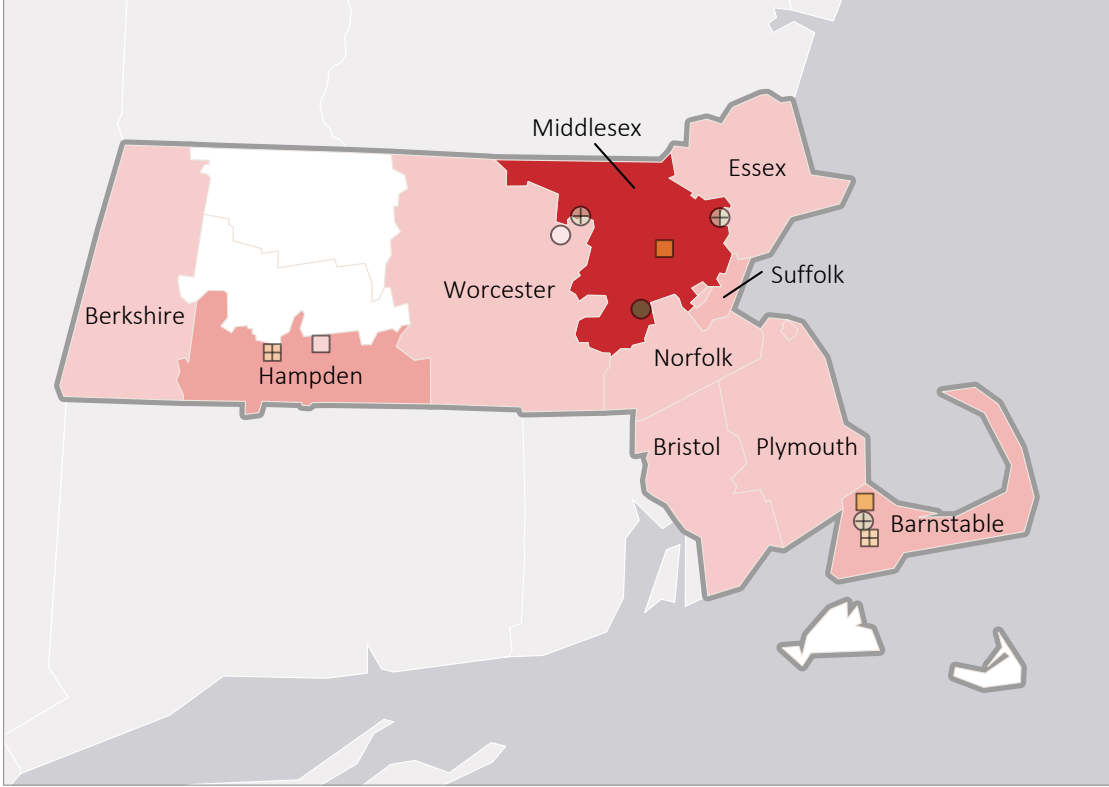
Worcester
\$24.5 M

Plymouth
\$24.3 M

Norfolk
\$24.3 M

Bristol
\$19.8 M

Berkshire
\$8.5 M



AF Active AF Guard AF Reserve Army Active Army Guard Army Reserve MC Active MC Reserve Navy Active Navy Reserve WHS